YOUR SAFETY IS OUR PRIORITY

OPERATIONAL PLAN – A COMPREHENSIVE PLAN, UNDERPINNED BY OUR BRAND PARTNER STANDARDS.



For our Hilton Hotels we have fully implemented HILTON® CleanStay™



For our Accor Hotels we achieved the ACCOR® ACCOR ALLSAFETM AWARD





Our hotel teams

ACTIONS



Risk Assessments - all operating practices have been reviewed by our independent Health and Safety advisors and detailed risk assessments are available for both the plan and sections of the plan.



Training- all team members have been retrained with a focus on their safety, the safety of our guests and managing potential issues.



Health Checks - back to work health checks are in place including on shift temperature checks.



Personal Protective Equipment - is available throughout for our team and where appropriate for our guests.



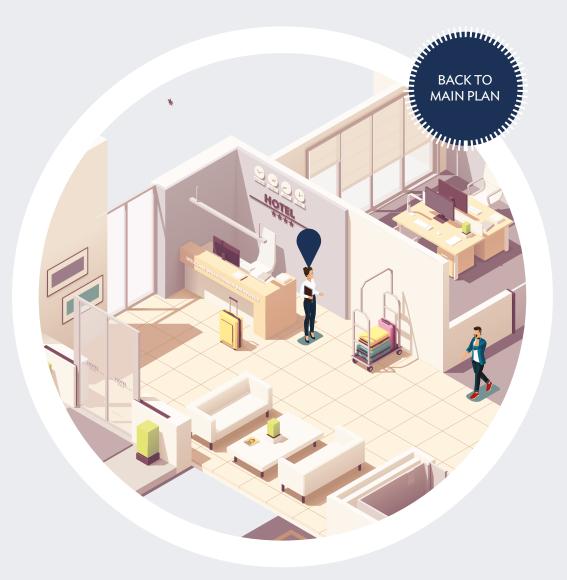
Hand Sanitisation Stations - are available for both our team and guests. These are positioned in key locations such as hotel entrances, reception stations and lift lobbies.



Protective screens - have been installed at reception and food collection points.



Social distancing – including staggered start times, breaks and zoning between back and front of house.





Guests and social distancing

ACTIONS



Signage – social distancing signage is displayed throughout the hotels, with clear instructions for both our team and guests to follow.

- Throughout the hotel, guests follow **directional** signage which is clear and concise.
- Lifts and public areas have clear **capacities** and alternative routes, such as stairs will be signposted.



Hygiene – Hand Sanitisation stations are available for both team and guests, in key locations such as hotel entrances, reception stations and lift lobbies



Contactless Payments – are in operation throughout our hotels



Communication - QR codes are used throughout to enhance communications, which has removed the need for many printed items.





Front desk (reception & car park)

ACTIONS



Contactless check-in

- Keys sanitised and requiring no hand to hand contact.
- Encouraged use of Hilton digital key.
- QR codes used to inform guests, available at reception and in-room.
- Guest controlled payment terminals.



Protective screens between employees and guests



Reduced number of front desk terminals to ensure lateral social distancing

• New 'remote' check-in stations maintain a swift arrival process



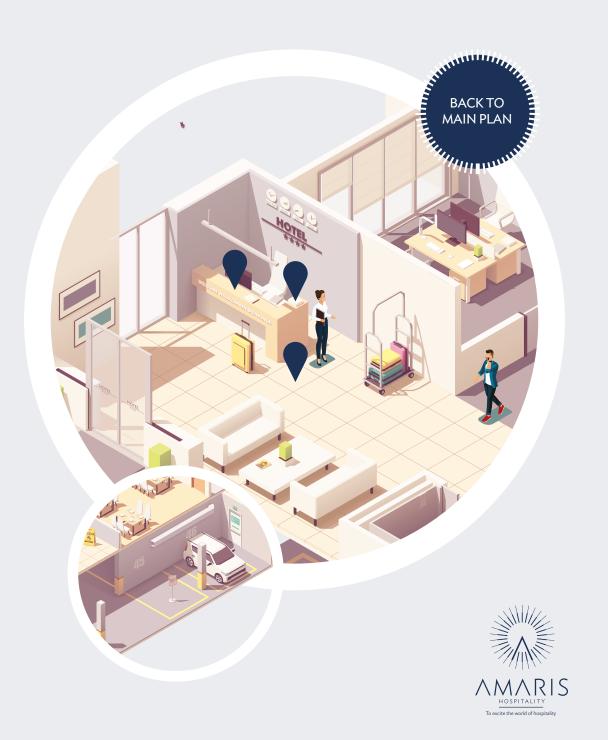
Contactless payments in all areas of the hotel



Car Parking available with social distancing measures



Pay by phone made available across all chargeable car parks



Cleaning & housekeeping

ACTIONS



Increased disinfection regime in all public areas – dedicated employee cleaning touch points at all times



Increased touch point cleaning/both in public areas and bedrooms. Focused on 10 high touch point areas



Hand Sanitisation Stations throughout



Strict containment and decontamination procedures in place in the event of an incident



Additional team breaks to allow for increased hand washing





Bedrooms

ACTIONS



10 high touch – deep clean areas- extra focus and disinfectant



Clean Room seals (Cleanstay™ Hilton) – provides comfort that room has not been entered since cleaning



De-clutter Amenities

- All promotional material collateral has been removed
- Digital guest directories
- Increased use of Technology digital menus



Housekeeping frequency reduced to provide piece of mind room has not been entered during multiple night stays – additional services available on request



Full deep clean on departure – additional focus on touch points





Food & beverage

ACTIONS



Breakfast to Go – a choice of breakfast in a bag options, replacing traditional hotel breakfasts.



Room Service & Collection – while our restaurant and bars remain closed, we offer contactless room service and food collection points.



Table Service only – when our restaurant and bars reopen, at table service will be the standard. No buffets or queuing at the bar.



Reduced capacities and zones – restaurant and bars will reopen with reduced capacities to aid social distancing



Beverages – our offers are being reviewed to limit items to closed caps, e.g. bottles and cans.





Meeting rooms

ACTIONS



Reduced room capacities to allow social distancing to be observed



Clear communication with bookers and delegates on social distancing measures



De-clutter of meeting rooms – additional items by request only



Changes to break out areas - deep cleaned in between conference break times/dedicated areas for breaks



Removal of buffet food options – increase in packaged options



Well trained and dedicated team on hand to advise meeting organisers on hygiene and social distancing actions they can promote within their meetings





Leisure and spa

ACTIONS



Reduced capacity including a booking system



Contactless arrival/registration



Periodic closures throughout the day to allow for deep cleaning



Increase in hand wash stations/ disinfectant wipes



Well trained and dedicated team on hand to advise and ensure measures are maintained





Office area

ACTIONS



Reconfigured offices with increased desk spacing



Dedicated workstation – removal of hot-desks



Floor markings to promote social distancing



Frequent touch point cleaning



Disinfectant wipes available for all touch points – used before and after – photocopies, lights, AC control



Segregation of teams – dedicated work areas by function / department



